

Minutes of a meeting of the Executive held on Tuesday, 7 June 2022 in Council Chamber- City Hall, Bradford

Commenced 10.35 am
Concluded 1.15 pm

Members of the Executive – Councillors

LABOUR
Hinchcliffe (Chair)
I Khan
Ross-Shaw
Ferriby
Jabar
Duffy

Observers: Councillors Felstead, Glentworth, Mohsin Hussain, Mohammed Nazan,
Pollard, Poulsen and Winnard

117. DISCLOSURES OF INTEREST

No disclosures of interest in matters under consideration were received.

118. MINUTES

Resolved –

That the minutes of the meeting held on 1 March and 5 April 2022 be signed as a correct record.

ACTION: City Solicitor

119. INSPECTION OF REPORTS AND BACKGROUND PAPERS

There were no appeals submitted by the public to review decisions to restrict documents.

120. APPOINTMENT OF DEPUTY CHAIR

Resolved -

That it be noted that Councillor I Khan had been appointed, by the Leader of Council, as Deputy Chair for the Municipal Year 2022/2023.

ACTION: City Solicitor

121. ALLOCATION OF PORTFOLIOS OF EXECUTIVE FUNCTIONS

Resolved –

That the allocation, by the Leader of the Council, of Portfolios of Executive functions to Members of the Executive be noted.

ACTION: City Solicitor

122. RECOMMENDATIONS TO THE EXECUTIVE

There were no recommendations to the Executive.

123. NATIONAL REVIEW INTO THE MURDERS OF ARTHUR LABINJO-HUGHES AND STAR HOBSON

NOTE: the following item was considered in accordance with the Special Urgency provisions set out in paragraph 11 of Part 3D of the constitution because the national review was published on the 26th May and this report could not be published prior to this due to a national embargo from DfE. Accordingly, the Chair of the Children's Services Overview and Scrutiny Committee had agreed that the taking of the decision could not reasonably be deferred.

Following the tragic deaths of Arthur Labinjo-Hughes in Solihull in June 2020, Star Hobson in Keighley, Bradford in September 2020, and the subsequent two murder trials and convictions in December 2021 of their parents and partners, a national review of learning from the two cases was initiated. The review was undertaken by the national independent Child Safeguarding Practice Review Panel. This Panel commissions reviews of serious child safeguarding cases, focusing on improving learning, professional practice and outcomes for children, based on the possibility of identifying improvements from cases that it views as complex or of national importance. The review's primary focus was to try and understand how and why public services and systems designed to protect children were not able to do so. The review looked in detail at service responses to the two children's experiences, to make sense of what could be learned and must do differently in the future locally and nationally. The review, published on the 26th of May 2022 had six local and eight national recommendations. The Chief Executive presented a report (**Document "H"**) which focused primarily on the national and local recommendations in respect of Star Hobson.

The Leader expressed regret that Star Hobson and all who loved her were let down by all partners. She added that the National Panel was clear about what needed to be put right and some of the work had been started. She went on to say that like many local authorities the district had issues regarding social work and the Council was working with Government to address these issues and set up a Children's Trust.

The Chair of the Children's Safeguarding Board referred to the key national recommendations and the six local recommendations of the National Panel and outlined the ongoing action being taken to address them.

The West Yorkshire Police, Bradford District Commander expressed sadness for the death of Stat Hobson. He stressed that the protection of children was a priority for the force and that it would work at pace to deliver the recommendations of the National Panel. He added that 20 additional specialist officers would be in place by the end of the month.

The Strategic Director of Children's Services expressed deep sorrow at the death of Star Hobson and the tragic circumstances surrounding it. She added that there were a number of areas in which Children's Services did not do well. She stressed that social workers needed to be given more confidence to question families where there were gaps in what they were being told, so that they better understood the experience of the child. She emphasised that it was important not to lose sight of the voice of the child so that action could be taken quickly where needed.

The Deputy Chief Executive Bradford District Care NHS foundation Trust welcomed the report and the national and local recommendations and stressed the importance of the journey of the child from birth, putting the voice of the child first. She expressed her sorrow and added that they could have done better. She noted that health was working in collaboration with partners and sharing information. They were looking to provide routine antenatal visits for first time and teenage mothers. She added that a report on domestic violence was to be published later in the year. She reported that a joint review had been commissioned of all safeguarding resources of the CCG and providers to establish if resources were in the right place. The review would be reported to the partnership when it was concluded.

The Leader stressed the importance of the voice of the child and of listening to the wider family as well as carers when working with very small children.

The Leader of the Opposition group welcomed the national and local recommendations of the National review and stated that no family should be begging the police and social services for help and referred to the red flags that were evident in this case. She added that members needed confidence that all of the recommendations of the review were embedded into the practice of all partners and implemented in a timely manner.

The Chair of the Children's Safeguarding Board advised that the partnership was to look at how it was structured and how it could monitor the implementation of the recommendations of the National review. She added that an inter-agency robust approach was key and that she would be monitoring and holding agencies to account.

The Children and Families Shadow Portfolio Holder stated that this was a shameful chapter for the Council, that the perpetrators were now in prison and that the Council must work hard to never be part of a case like this again in the future and ensure that our own house was in order. She welcomed the recommendations of the National review and looked forward to their

implementation in full. She added that multi agency failures were not acceptable and that everything that could be must be done to protect children in the district.

The Leader noted that partnership working on a day to day basis was key, so that there were no gaps which people could fall through. She recognised and acknowledged that front line workers were making difficult decisions on a daily basis.

The Regeneration, Planning and Transport Shadow Portfolio Holder noted the increase in agency social workers and asked what was being done to bring this down to the statistical norm. In response the Strategic Director of Children's Services noted that it was not unusual to see an increase in agency social workers when an authority had an inadequate Ofsted judgement. She added that there were significant pressures across social work regarding recruitment and retention of permanent social workers. She added that since October 2021 work had been undertaken with Corporate Resources as a different approach was needed, building in safeguards such as increasing the length of notice and giving a longer time to hand over when leaving. She added that they were looking at different ways of recruiting social workers and sharing the benefits of working in Bradford and the opportunities of being part of the improvement journey. Opportunities were being given to talk to the Senior Leadership Team on their experience of working in Bradford. She added that overseas students are being encouraged to stay on in Bradford after qualifying. A number of authorities were working together with other countries to encourage social workers from overseas. In addition, a social work academy was being set up to increase the number of graduate social workers.

The Children and Families Portfolio Holder expressed deep sorrow at the tragic death of Star Hobson which should not have happened. She added that some of the recommendations of the National review had started to be implemented. She stressed that protected characteristics should not be allowed to be hidden behind and staff were being encouraged to look at situations with a critical eye.

The Leader concluded that partnership working was vital and how this was sustained this over time was key. She welcomed the report which was far sighted and strategic and added that the recommendations would be implemented as quickly as possible.

Resolved -

That there is nothing more important than getting services right for children young people in the district. The Council Executive commit to working closely with the partners to deliver on every one of the recommendations within the developmental action plan, and progressing at pace the extensive wider work underway across the partnership.

ACTION: Chief Executive

CHILDREN AND FAMILIES PORTFOLIO

(Councillor Duffy)

124. FOSTERING FEES FOR BRADFORD FOSTER CARERS

The report of the Strategic Director of Children's Services (**Document "A"**) outlined proposals regarding fostering fees paid to foster carers. The report detailed proposals for changes to the schedule of allowances for foster carers approved by City of Bradford Metropolitan District Council. These revisions would ensure equality and fairness across all approved foster carers, competitive rates of remuneration for recruitment and retention of carers and a clear process for progression through the skill levels. The Council had ensured that no existing foster carer would experience financial loss as a result of these proposals. A draft Policy was annexed to the report.

An opposition member attended the meeting and thanked all of the foster carers in the district and requested that all foster carers be communicated with on the changes to Children's Services and the establishment of a Children's Trust. In response to a question he was advised that the skills required for level 4 foster carers were indicative and not prescriptive. It was also noted that steps were being taken to work more closely with the Foster Carers Association and that a number of ambassadors were to be identified who could assist on recruiting new foster carers.

The Children and Families Portfolio Holder noted that foster carers were in short supply and welcomed the work being done to recruit more.

Resolved –

- (1) That Document "A" be noted, and the implementation of the scheme, set out in the annexed Foster Carer Payments Policy, be approved with immediate effect.**
- (2) That the Strategic Director of Children's Services be authorised to receive and, in consultation with the Foster Carer Association, consider feedback on the Policy quarterly during the first 12 months of its operation, and to decide in the light thereof, together with any other considerations including equality impact assessment, whether to continue operation of the Policy in its current form or refer it back to the Executive for further consideration and modification.**

ACTION: Strategic Director of Children's Services

125. DEVELOPMENT PLAN FOR CHILDREN'S HOMES

The report of the Strategic Director of Children's Services (**Document "B"**) detailed proposals for the future development of the children's homes maintained by the City of Bradford Metropolitan District Council. It was essential that the Council as a corporate parent was able to provide high quality care for children requiring residential provision within premises which were homely and fit for purpose. The range of needs that could be met within the homes also needed to be tailored to meet the Council's strategic needs in line with the recently completed sufficiency strategy for placements.

The Leader of the Opposition Group welcomed the proposals and asked how locality and environmental impacts would be carried out. In response it was noted that this would be applied proportionately according to the type of accommodation and that direction and guidance would be taken and liaison would take place with planning if necessary.

An opposition member welcomed the proposals which would provide a foundation to move forward and improve the lives of children. He noted that significant recruitment would be required and asked what plans were in place in the light of the establishment of the Children's Trust. In response it was noted that salary levels were being benchmarked.

The Children and Families Portfolio Holder welcomed the proposals which would make a significant contribution in making children feel part of the community and provide for children with disabilities and also offer respite provision.

Resolved -

- (1) That the children's home at Valley View that has previously provided care for disabled children should be confirmed for closure on the basis that it has been effectively inoperative for nearly twelve months and does not provide a physical environment that is consistent with the care of children.**
- (2) That alongside the decision to close Valley View it is also recommended that the former BEST service does not resume on the basis that the health funding that underpinned it has been directed into other alternative projects.**
- (3) That the previous decision to allocate capital funding for a new build project at Fell Lane is rescinded on the grounds that the scale and nature of the proposed project is no longer consistent with the services strategic needs.**
- (4) That in principle agreement is given for a potential new build project aimed at increasing short term break capacity for disabled children and in particular those with complex needs associated with neuro-diversity developmental issues.**

- (5) That in principle, agreement is given for the development of six additional small group homes via either purchase or rental to include the disposal of the site at Meadowlea, to be replaced with two linked small group homes with a revised focus.
- (6) That in principle agreement is given to the development of linked staying close flats via either purchase or rental for the supported transition of young people from the homes into the community

ACTION: Strategic Director of Children's Services

126. OFSTED MONITORING VISIT

The Strategic Director Children's Services presented a report (**Document "C"**) following Ofsted's Inspection of Children's Social Care Services from the 17 to 28 September 2018, the seventh of a series of Monitoring Visits took place on the 2 and 3 February 2022.

The focus of the Monitoring Visit was around the protection of vulnerable adolescents (contextual safeguarding).

The findings were published by Ofsted on 9 March 2022.

The Strategic Director of Children's Services highlighted the headline findings of the monitoring visit and stated that the report was a positive validation of the work being undertaken.

The Leader noted that processes were in place and stressed that having a stable workforce was fundamental and that support was needed for social workers to stay in post.

The Children and Families Portfolio Holder noted that the report recognised the strong multi agency working and improvements that had been made and that a safety net was provided for children who were vulnerable to exploitation.

Resolved -

That the contents of the letter from Ofsted be noted.

ACTION: Strategic Director of Children's Services

127. ESTABLISHING THE CHILDREN'S TRUST

NOTE: due to the complex and evolving nature of the information informing this item, the report was still under finalisation at the time that the agenda was published and was delayed in distribution, it was published as soon as it was finalised in accordance with paragraph 9.4 of Part 3B of the Constitution.

The report of the Chief Executive (**Document “D” which contained an NFP appendix**) outlined the background to the establishment of the Children’s Trust, the progress to date and critical next steps. The report also made a number of recommendations to the Executive.

The Chief Executive introduced the report and advised members that this was the first in a series of reports on the establishment of a Children’s Trust which would operate from 1 April 2023. She stressed that the Council would retain statutory responsibility for services to children and this would be discharged through a contract. She added that scrutiny and Corporate Parenting Panel would remain with the Council. She emphasised that the first priority was to engage with staff, trade unions and elected members and that 22 workshops had been held and a dedicated mailbox had been set up and over 800 people had been heard from with a wide range of feedback. She added that work was being undertaken on what might be transferred. She noted that support had been procured from Price Waterhouse Cooper which was funded by the DfE and that ongoing discussion were taking place with the DfE on further financial support. She added that the Council was engaging with all other trusts in England. She advised that Eileen Milner had been appointed as the Chair of the Trust and preparations were being made to recruit key personnel and Shadow Directors. She added that it was proposed that the Children’s Trust would be responsible for Children’s Social Care, Youth Justice and Early Help and Prevention.

The Leader welcomed the proposals and committed to work with government to establishment the Trust as soon as possible. She also welcomed the appointment of the Chair. She emphasised that Councillors would continue to have responsibility for children in the district and would be accountable for the performance of the Trust with clear lines of accountability. She thanked staff for their feedback and commitment to the children of the District.

The Chair of the Children’s Services Overview & Scrutiny Committee was pleased to note the progress that had been made and the ambitious timeline to establish the Trust. He stressed the need to continue the improvement journey and noted that there were some concerns regarding the transition period which he hoped would be managed. He welcomed that the Council had accountability but stressed the importance of getting the right balance to ensure that the Trust had operational freedom.

The Children and Families Shadow Portfolio Holder stressed that it was imperative that the improvement journey continue and that vacancies continue to be filled during the transition period. He stressed the importance of the whole Council and all political parties working together for the children of the district.

The Leader stressed that he improvement journey had to continue and that the Commissioner was clear that the work on the Trust could not destabilise the improvement journey. She added that the Commissioner was chairing the Improvement Board and the Council’s improvement journey remained focused. She noted that establishing a Children’s Trust was a positive step and the relationship between the Trust and the Council needed to be excellent and worked on to give the best service for children in the district. She was joined by the Children and Families Portfolio Holder in stressing that cross party working on delivering the Children’s Trust would continue.

The Chief Executive gave an assurance that establishing the Children's Trust would not detract from the improvement journey. She added that the Strategic Director of Children's Services and her Management Team would work on continuing the improvement journey and the establishment of the Trust would be dealt with by other officers.

The Children and Families Portfolio Holder concluded that the relationship between the Council and the Trust needed to be seamless. She added that the concerns raised by the Chair of the Children's Services Overview and Scrutiny Committee regarding accountability would be dealt with in the contractual arrangements.

Resolved that –

- i. Delegated Authority is given to the Council Chief Executive, (in consultation with the Leader, Portfolio Holders, Strategic Director Corporate Resources, Director of Finance, City Solicitor, Trust Chair Designate and the DfE) to agree the final name for the Children's Trust.**
- ii. Delegated Authority is given to the Council Chief Executive, (in consultation with the Leader, Portfolio Holders, Strategic Director Corporate Resources, Director of Finance, Director of Children's Services and City Solicitor) to agree the terms of, authorise and sign the Memorandum of Understanding on behalf of the Council, recognising that although it is not technically, a legally binding document it will, in practice, commit the Council to the course of action described within it.**
- iii. The Executive approves the establishment of the Children's Trust as a wholly owned Company Limited by Guarantee. Following the appointment of the Chair and the other directors, the company should then decide whether to seek registration as a Community Interest Company.**
- iv. Delegated Authority is given to the Council Chief Executive, (in consultation with the Leader, Portfolio Holders, Strategic Director Corporate Resources, Director of Finance, Director of Children's Services and City Solicitor) to agree the terms of, authorise and adopt the Articles of Association on behalf of the Council.**
- v. Delegated Authority be given to the Chief Executive to lead negotiations with DfE on behalf of the Council to (amongst other matters):**
 - a. Negotiate the suite of corporate, commissioning and ancillary documentation necessary for the implementation of the arrangements with the Children's Trust**
 - b. Undertake appropriate consultation with the Section 151 and Monitoring Officer.**

- c. **Agree the contract sum and the corporate support services (amongst other matters such as VAT and tax treatment).**
- d. **Establish the ‘best negotiated position’ for the Council that meets the legal requirements imposed by the Direction and references the needs of the Company in relation the effective delivery of the transferring services.**
- e. **In reference to the recommendations contained in subparagraphs a-d above, negotiate and agree the terms of any other contractual and corporate documentation referenced within the MoU such as the Governance Side Agreement, Service Delivery Contract, any support services agreement, pensions agreements, occupation agreements for property, deed of novation of third party contracts and other formal agreements, legal or otherwise, including satisfying and complying with all procurement and corporate or Council governance requirements that may be required to enable these recommendations to be implemented.**
- f. **Any key decisions in relation to the above to be undertaken in consultation with the Leader of the Council and the relevant Portfolio Holders.**
- vi. **In order to provide effective strategic leadership of the Children’s Trust a Chief Executive be appointed. The recruitment of the Chief Executive should commence immediately in liaison with the Chair of the Children’s Trust as per the terms of the MoU that are summarised in Appendix 3 of this report. Agreement that Interim arrangements may need to be put in place in order to make progress with the establishment of the Children’s Trust board and associated contract negotiations.**
- vii. **The Executive approve the following proposed scope of services for which the Children’s Trust will be responsible from 1 April 2023:**
 - i. **Children’s Social Care**
 - ii. **Early Help & Prevention**
 - iii. **Youth Justice Service****And reserve for future decision, the process for finalising the scope of corporate support services.**
- vii. **Bi-monthly reports are brought to the Executive with the next report scheduled for August.**

The Executive notes:

- a) **The DfE appointment of Steve Walker and Eleanor Brazil as Commissioners to support Children’s Social Care Improvement and the**

establishment of the Children's Trust.

- b) The appointment of PWC to provide Programme Director / Programme Management support to the process.**
- c) The appointment of Bevan Brittan as external legal advisors to the Council**
- d) The appointment of Eileen Milner as Chair of the Children's Trust following a competitive selection process undertaken in partnership with the DfE. The Council welcomes Eileen to the role and looks forward to future working relationships.**
- e) Consultation and engagement will continue. This will include full TUPE consultation with all employees affected by the creation of the Children's Trust.**
- f) The high-level programme plan and governance arrangements programme to establish the Children's Trust.**

ACTION: Chief Executive

REGENERATION, PLANNING & TRANSPORT PORTFOLIO

(Councillor Ross-Shaw)

128. COUNCIL OWNED LAND AT NORTH STREET/CAVENDISH STREET, KEIGHLEY

The Strategic Director of Corporate Resources presented a report (**Document "F"**) in respect of recommendations relating to the Petition received by the Council in support of the proposed development of the Health and Wellbeing hub on the former Keighley College sites on North Street and Cavendish Street, Keighley.

Members were reminded that an earlier petition was considered by the Executive on 2 November 2021 requesting that the site be kept as green space. Executive resolved to reject that petition and take forward the development of the hub. The Executive was advised that the site was 1.2 acres and made up of 2 sites and constituted a significant site in the centre of Keighley and that £3.4m Towns Fund had been allocated to realise the delivery of the project. In 2014 the site was transferred to Council and in the event of the Council developing the site it needed to get Yorkshire Forward (now Homes England) approval to the proposals.

The lead petitioner attended the meeting and referred the fact that 2,900 people had signed the petition in support of the Health and Wellbeing hub. He pointed out that it would help to tackle health inequalities in the district especially in the Black and Minority Ethnic community and those with long term health issues. He

added that priority must be given to how the proposals would impact on the health of the community. He stressed the benefits of being able to easily access mental health services, stroke rehabilitation and midwifery services in the hub. He urged the Executive to implement the proposals regarding the Health and Wellbeing hub for the people of Keighley.

A Ward Councillor attended the meeting and noted that the people of Keighley had been waiting 20 years for a health hub which was long overdue. He thanked officers for the report and the recommendations contained in it. He echoed the points made by the lead petitioner. He stressed the importance of the hub to the people of Keighley and noted the difficulty that residents were experiencing in getting GP appointments. He also emphasised that the life expectancy in Keighley Central was 10 years less than in Ilkley. He urged the Executive to accept the petition.

A Ward Councillor asked a number of questions regarding the hub which she was asked to put in writing and a response would be provided.

The secretary of the Green Space Campaign Group noted that the original petition did not oppose the hub just the location. She raised a number of questions about the petition being considered today. She noted that she had been refused a request to view the petition by the City Solicitor. She requested that the Executive defer their decision until the points she raised could be examined.

The Regeneration, Transportation and Planning Portfolio Holder noted that £30m Towns Funding had been allocated to Keighley. He thanked the petitioners and referred to the health benefits that the hub would bring and that it was anticipated to attract 200 jobs to the town centre of which 50 would be new. He referred to the agreement with Yorkshire Forward (now Homes England) that the Council was required to seek their consent to the proposed use of the land. He added that this was a brown field site and had been built on since 1870. He agreed with the petitioners that the health inequalities in Keighley needed to be challenged and dealt with. He noted that people on both sides of the debate wanted to see a health hub in Keighley and this was the preferred site of the board and a key site to improve the health of the people of Keighley and increase employment opportunities in the town centre.

Resolved -

That the Petition be accepted and the proposal for the development of the Community Health & Wellbeing Centre as detailed in Document “F” be progressed.

ACTION: Strategic Director of Corporate Resources

129. BRADFORD ENTERPRISE ZONES BUSINESS RATES RELIEF SCHEME

NOTE: The following item was included on the agenda as an exception to the Forward Plan in accordance with the provisions of Paragraph 10 (General Exception to the Forward Plan) of Part 3D of the Constitution. Accordingly, the

proper officer had notified in writing the Chair of the Regeneration and Environment Overview and Scrutiny Committee of the matter on which the decision was to be made.

In 2017 Bradford was successful in obtaining Enterprise Zone status for three sites in the District. Enterprise Zone status allowed businesses locating or expanding within the designated zones to apply for relief from Business Rates for a set period.

The Strategic Director of Place presented **Document “G”** which sought approval for the implementation of a business rates relief scheme which awards relief to eligible companies.

The Regeneration Housing and Transport Portfolio Holder commended the scheme. He noted that it showed how the authority levered investment to deliver development land. He thanked officers for their work.

Resolved -

- (1) That the adoption of the Bradford Enterprise Zone Business Rate Relief scheme be approved.**
- (2) That Delegated authority be given to Strategic Director – Corporate Resources to recommend approvals of rate relief under the scheme.**
- (3) That the Strategic Director of Place be given delegated authority to undertake discussions with the West Yorkshire Combined Authority on the treatment and payment of Enterprise Zones business rates in consultation with the Director of Finance & IT, Strategic Director of Corporate Resources and the Leader of the Council, the terms of any agreement will be referred to the Executive for approval.**

ACTOIN: Strategic Director of Corporate Resources

HEALTHY PEOPLE AND PLACES PORTFOLIO

(Councillor Ferriby)

130. HOW DO WE MAXIMISE THE LEGACY OF UK CITY OF CULTURE BID?

NOTE: as the result of the City of Culture bid was announced after the agenda for this meeting was published, the report was still under finalisation, it was published as soon as it was finalised in accordance with paragraph 9.4 of Part 3B of the Constitution.

The bid for UK City of Culture had galvanised the city, generated unprecedented positive media coverage with an editorial value of £1,497,820 of positive media coverage and had already laid several strong foundations for the development of culture and the creative industries. In 2019 a strategic investment of £1,435,000

was committed, this investment had generated a return of £5,231,928. The report of the Strategic Director of Place (**Document “E”**) looked at how the district could maximise momentum, address gaps in place and investment marketing and continue the commitment to culture and creative industries as driver to support our ambitions for clean growth, making the Bradford District a stronger place to invest, promote and live. The report also required a decision on the strategic development of a Place Marketing and Investment Partnership for Bradford. (See Appendix 1). It looked at how to optimise the momentum and legacy of bidding to the greatest advantage for Bradford District.

The Leader welcomed the bid team and thanked them for all their work over the years, involving a significant number of people across the district.

Members were advised that the authority was learning from other cities to maximise the legacy of the City of Culture.

The Bid Director thanked Councillors for their support. The next step would be to recruit a senior leadership team, expand the Board and appoint to 50-70 roles.

The Chair of Bradford City of Culture Bid thanked the Council for having the vision and confidence in the bid and giving the whole of the district this opportunity. She added that there was a need to maintain the good will nationally and the relationship with artist and businesses in the district.

The Healthy People and Places Portfolio Holder thanked the team and partners in delivering a once in a lifetime opportunity for the district. She added that Bradford was the youngest city in the Country and was entrepreneurial, enthusiastic and energetic.

In response to a question from an opposition member the Director of Finance confirmed that the Council had earmarked £8m of reserves and now that the bid had been successful this would be set up as a specific City of Culture budget line.

The Leader noted that the successful bid was fantastic news for the whole of the district and an opportunity to move forward. She added that there was a need to make the most of the investment opportunity for the district.

Resolved –

- (1) That the Executive recognises the importance of securing and maximising the legacy of bidding UK City of Culture irrespective of the outcome of the bid and sees the cultural, economic and social benefits to be gained by 2030 in both scenarios.**
- (2) That in the event of winning, the executive considers further full legacy investment for district of £7,119,434 will be required to realise levelling up gains of a successful bid.**
- (3) That the Strategic Director of Regeneration explores further funding opportunities from external agencies and partners alongside the Council’s own funding.**

- (4) That additional investment is proposed to be identified within 2023/24 budget proposals and Medium Term Financial Planning considerations and reported to the Executive as part of future budget consultation exercises.**
- (5) That support recommendations to invest in a Place and Investment Marketing Partnership at £309,000 a year for staff costs, and hosting costs, with additional marketing, PR and campaigns resourced at £275,000 through realignment of some existing budgets and securing funding from other partners which is included in the above commitment of £7,119,434 million**

ACTION: Strategic Director of Place

Chair

Note: These minutes are subject to approval as a correct record at the next meeting of the Executive

THESE MINUTES HAVE BEEN PRODUCED, WHEREVER POSSIBLE, ON RECYCLED PAPER